



Decoding the Consumer

2019 Global Leadership Summit



UNITEDHEALTH GROUP

A DISTINCTIVELY DIVERSIFIED ENTERPRISE

**HELPING PEOPLE LIVE HEALTHIER LIVES AND HELPING MAKE
THE HEALTH SYSTEM WORK BETTER FOR EVERYONE**



HEALTH BENEFITS



HEALTH SERVICES

FOUNDATIONAL COMPETENCIES

Clinical Insight

Technology

Data & Information

OUR UNITED CULTURE

Integrity

Compassion

Relationships

Innovation

Performance

Member Satisfaction Drivers

Top 5 Drivers of Net Promoter Score (NPS) for Vision Members

- Politeness of customer service representative.
- Quality of the eyewear materials.
- Skill of the eye care professional.
- Ease of identifying an in-network eye care professional.
- Cost of coverage.

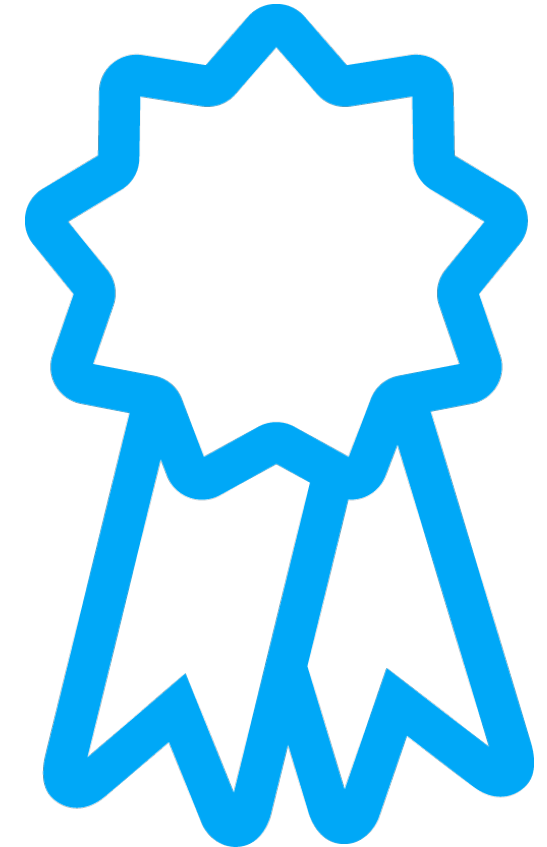


Table Stakes vs Differentiation

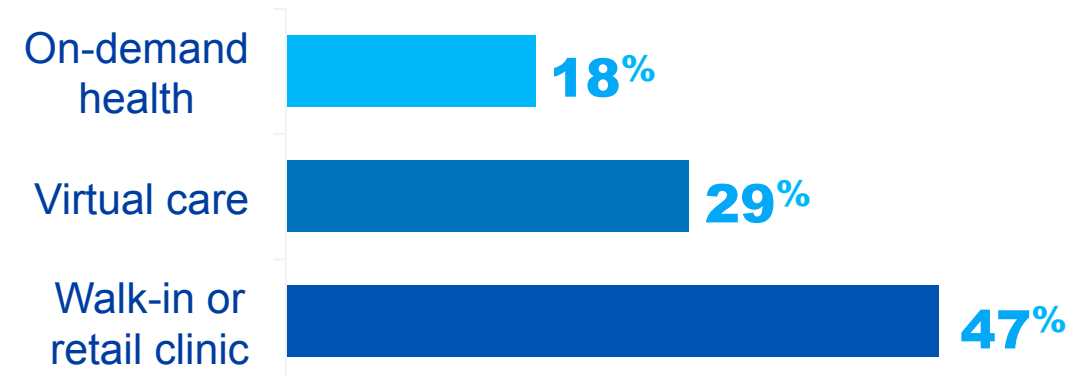
Consumer Insights & Care Settings

Many people, especially younger consumers, are interested in selecting health care providers with digital capabilities.



Likelihood to select a care provider with the ability to book, change or cancel appointments online.

People are showing growing interest in non-traditional care settings.



Services used in primary, specialist and/or mental care.

*Accenture 2019 Digital Health Consumer Survey

Our Approach

Differentiated Network

- More than 100,000 access points.
- Independent optometrists.
- Warby Parker.
- Simplify the experience.
- Relevant information to support consumers.
- Clinically based approach.
- Flexible lab network.



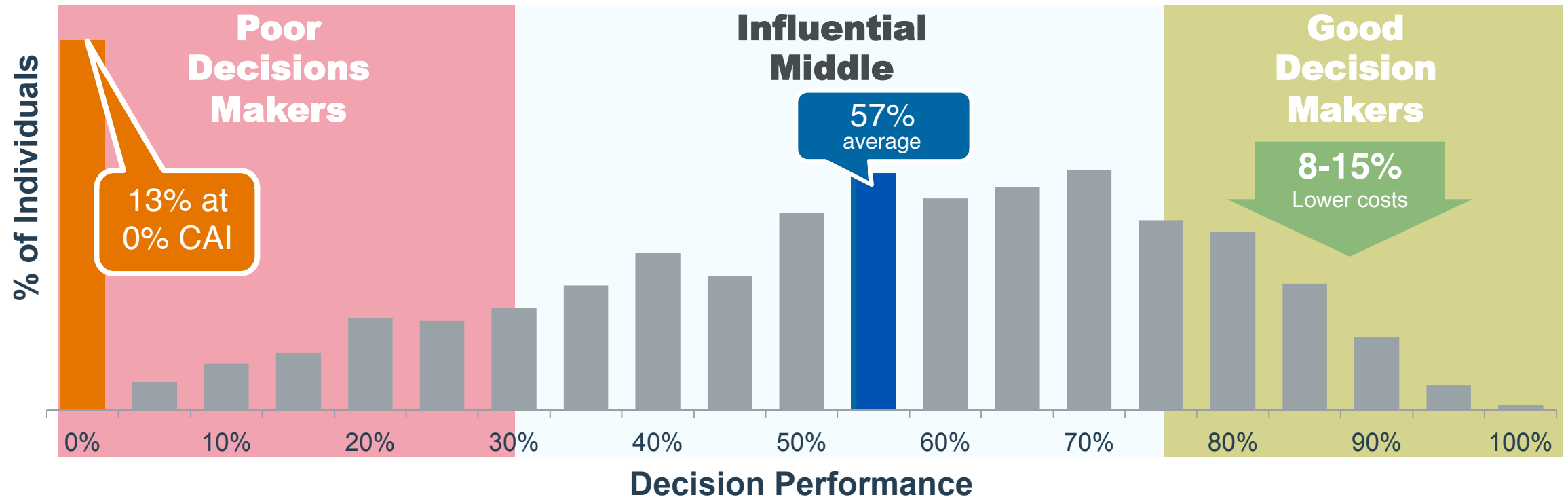
Consumers

Technology

- More than 1 trillion annual digital transactions.
- More than \$3 billion annual investment in data, technology & innovation
- Digital resources/apps.
- Virtual care.
- Watching the consumer.

Using Data to Impact Outcomes & Cost

How optimal are people's health care decisions?



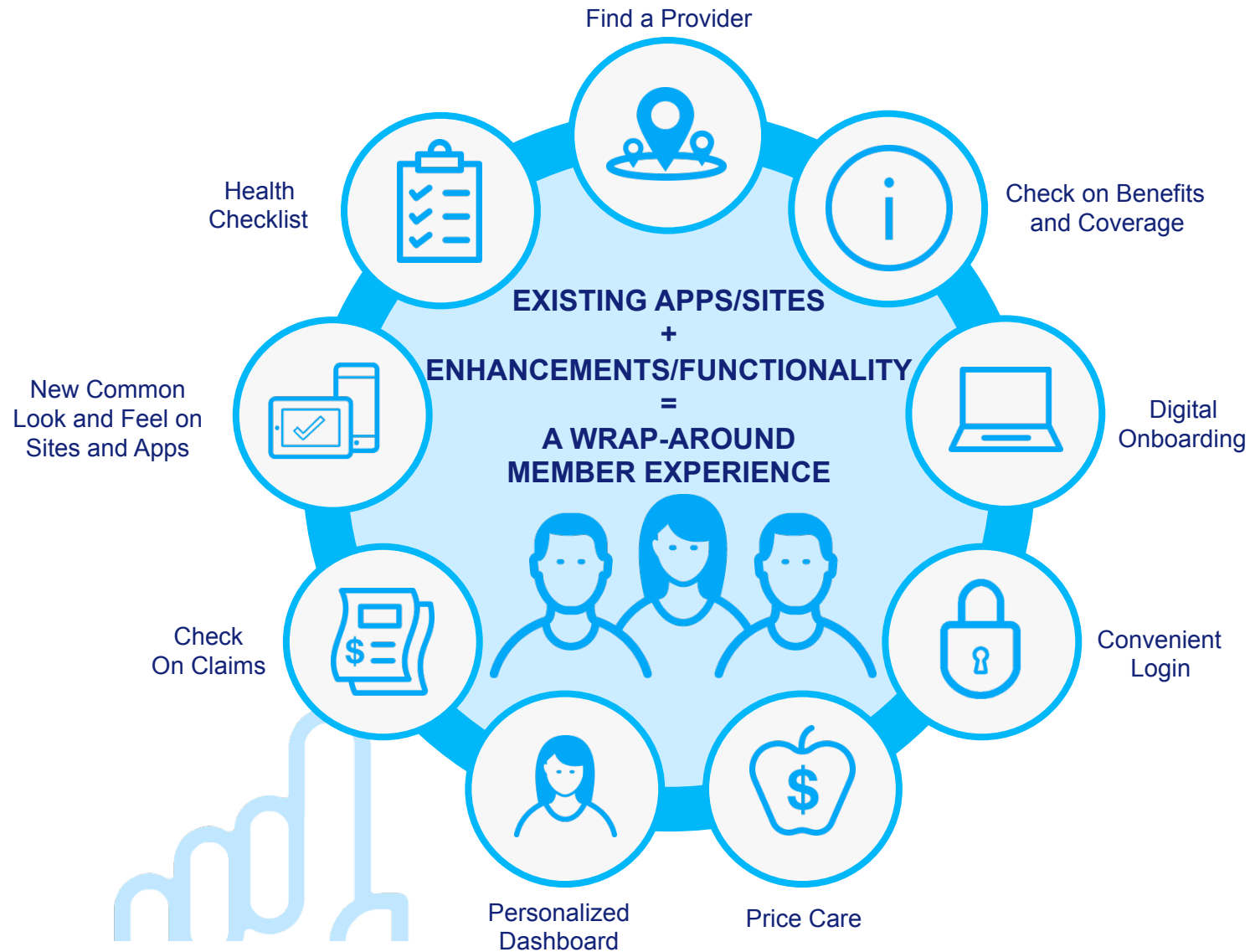
Key Decisions

Network choices
Transparency

Financial (HSA)
Compliance

Preventive/Wellness
Program Engagement

Creating a Seamless Member Experience



A Smarter Approach to Integrated Benefits

Data makes a big difference.

Through Bridge2Health, we're able to analyze data to get a better picture of employees' health.

It enables us to help:

- Identify chronic conditions.
- Monitor chronic conditions.
- Encourage re-engagement in care.
- Send eye exam reminders.
- Recommend dilated eye exams.





Members

More than **19 million consumers** enrolled in employer-sponsored, individual, private label and Medicare and Medicaid plans.

Network

More than **100,000 access points nationwide**.
Mix of independent O.D. practices, retail & online.

Integration

Members also enrolled in UnitedHealthcare medical plan have administrative ease and may see **improved health outcomes** through clinical interventions.

Style

First vision plan integrated with **Warby Parker**.

